

## JUDITH GRANT LONG

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Associate Professor of Sport Management and Real Estate  
University of Michigan  
1402 Washington Heights, Office 2158  
Ann Arbor, MI 48109  
[jglong@umich.edu](mailto:jglong@umich.edu)  
(734) 647 4762

Citizenship—Canada, UK, USA Permanent Resident

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## **I. RESEARCH INTERESTS**

- The intersection of sports, tourism, city planning and economic development
- Finance and delivery of sports and touristic infrastructures via public-private partnerships
- Planning for sports tourism mega-projects, with a current focus the Olympic Games
- Assessing and improving host city experiences and outcomes
- Studio-based pedagogies; fieldwork-based teaching models

## **II. ACADEMIC POSITIONS AND EDUCATION**

### **ACADEMIC POSITIONS**

Associate Professor of Sport Management and Real Estate,  
University of Michigan Ann Arbor, MI (2014-present)

Associate Professor of Urban Planning,  
Harvard Graduate School of Design, Cambridge, USA (2010- present)

Joy Foundation Fellowship, Radcliffe Institute for Advanced Studies  
Harvard University, Cambridge, USA (2011-12)

Director, Master in Urban Planning Degree Program,  
Harvard Graduate School of Design, Cambridge, USA (2008-11)

Assistant Professor of Urban Planning,  
Harvard Graduate School of Design, Cambridge, USA (2006-10)

Design Critic,  
Harvard Graduate School of Design, Cambridge, USA (2005-06)

Assistant Professor of Urban Planning,  
Rutgers University, New Brunswick, NJ, USA (2002-05)

Head Studio Instructor, Career Discovery Program  
Harvard Graduate School of Design, Cambridge, USA (1998, 2000)

### **EDUCATION**

Harvard University, Cambridge, USA  
Doctor of Philosophy in Urban Planning (2002)

Harvard University, Graduate School of Design, Cambridge, MA  
Master in Design Studies with distinction, Real Estate Development (1995)

Queen's University, Kingston, Canada  
Master in Public Administration, first year only (1994)

Ryerson University, Toronto, Canada  
Bachelor of Applied Arts with honors, Urban & Regional Planning (1989)

Huron University College, Western University, London, Canada  
Bachelor of Arts, Economics (1986)

### **III. AWARDS, HONORS, AND FELLOWSHIPS**

Radcliffe Fellowship, Joy Foundation Fellow  
Radcliffe Institute for Advanced Studies, Harvard University, 2011  
Research Fellowship,  
IBM Center for Business and Government, 2004  
Dissertation Fellowship, Taubman Center for State and Local Government,  
Harvard University, 2002  
Dissertation Fellowship,  
US Department of Housing and Urban Development, 2001  
Academic Merit Scholarship,  
Harvard University, 1995-2000  
Gerald M. McCue Medal, Highest Academic Achievement  
Harvard Graduate School of Design School, 1995  
National Graduate Research Competition Winner,  
Canada Mortgage & Housing Corporation, 1994  
Provincial Undergraduate Essay Competition Winner,  
Ontario Professional Planners Institute, 1988  
Beaton Award, for Academic Excellence and Contribution to the Community  
Ryerson University, 1989

### **IV. RESEARCH FUNDING AND OTHER GRANTS**

National Science Foundation, via the Boston-Area Research Initiative (BARI)  
Catalyzing a Cross-disciplinary, Cross-university Urban Research Agenda in the Age of  
Digital Data, (co-Principal Investigator, \$495,000, 2013-2015)  
Dean's Junior Faculty Grant, Harvard Graduate School of Design (2013-14)  
Olympic Infrastructure (Principal Investigator, \$5,000)  
Joy Foundation Fellowship, Radcliffe Institute for Advanced Studies (2011-12)  
Olympic Urbanism: Rome to Rio (\$50,000)  
Research Enabling Grant, Provost, Harvard University (2009-11)  
Olympic Infrastructure (Principal Investigator, \$20,000)  
Dean's Junior Faculty Grant, Harvard Graduate School of Design (2009-10)  
Olympic Infrastructure (Principal Investigator, \$15,000)  
Technology Innovation Program Grant, Provost, Harvard University (2008-09)  
Methods of Urban Planning (Principal Investigator, \$8,000)  
Technology Innovation Program Grant 2007, Provost, Harvard University (2007-08)  
First Semester Core Urban Planning Studio (Principal Investigator, \$8,000)  
IBM Center for Business and Government, Research Fellowship (2005-06)  
"Managing Federal Property: The Case for Public/Private Partnerships"  
(Principal Investigator, \$15,000)  
Rutgers University, Undergraduate Dean's Grant for Curriculum Excellence (2002-03)  
Multimedia materials for Introduction to Urban Studies, (Principal Investigator, \$7,500)

Harvard Kennedy School of Government, Dissertation Fellowship (2001-02)  
 Taubman Center for State and Local Government (\$15,000)  
 US Department of Housing and Urban Development, Dissertation Fellowship (2000-01)  
 “Full Count: The Real Cost of Public Funding for Major League Sports Facilities” (\$15,000)  
 Harvard Kennedy School of Government 2002, Taubman Center for State and Local Government  
 for “Full Count: The Real Cost of Public Funding for Major League Sports Facilities”  
 (Dissertation Fellowship, \$15,000)  
 US Department of Housing and Urban Development 2001, “Full Count: The Real Cost of Public  
 Funding for Major League Sports Facilities” (Dissertation Fellowship, \$15,000)

## V. PUBLICATIONS

### Books

Long, Judith G. Forthcoming 2016. *Olympic Urbanism: Rome to Rio*. New York and London: Routledge.  
 Argues that claims of the Olympic Games as a catalyst for urban redevelopment are overstated, and that the evidence of positive outcomes in host cities is mixed, based on original field research in fifteen host cities from Rome 1960 to Rio de Janeiro 2016. *Under contract. Manuscript due in June 2016, for publication after the Rio Olympics in August.*

Long, Judith G. Anticipated\* 2016 and 2017. *Olympic Infrastructure*.  
*Volume I: The Summer Olympic Games, 1896 to 2016 (Anticipated 2016)*  
*Volume II: The Winter Olympics, 1924 to 2014 (Anticipated 2017)*  
 Together these two volumes bring together an inventory of spatial and economic data that describe the history and trajectory of building for Olympic Games.  
 \*Talks are underway with Routledge to publish Volume I as a companion to the *Olympic Urbanism* book. Should Volume I prove successful, Routledge will option Volume II.

Long, Judith G. 2012. *Public-Private Partnerships for Major League Sports Facilities*. New York and London: Routledge.  
 Argues that the real cost of public funding for sports facilities has been significantly underestimated, based on a detailed and consistent review of all 121 facility deals struck between cities and teams in the five major leagues—MLB, NFL, NBA, NHL, and MLS.

### ARTICLES AND BOOK CHAPTERS

Long, Judith G. Article in progress. “How Boston Won the Sports Facility Subsidy Game.” To be submitted to the *Journal of Urban Affairs*.

Long, Judith G. and S. Gerretsen. Article in progress. “Who Lives in Sports and Entertainment Districts? A Spatial Analysis of the Socio-Economic Characteristics of 36 Arena Districts in the United States”. To be submitted to the *Journal of Sports Economics*.

Long, Judith G. Article in progress. “The fate of former major league sports facilities.” Submitted to the *Journal of the American Planning Association*.

Long, Judith G. 2015. “The Olympic Games and Urban Development Impacts” in V. Viehoff et al, eds. *London 2012: The Mega-Event City and Urban Development*. London: Routledge.

- Long, Judith G. 2013. "The Olympic Games and Urban Development Impacts" in L. M. Fernandez, A. Zimbalist and P. Esteves (eds.) *BRICS and Mega-Sporting Events*. Rio de Janeiro, Brazil: BRICs Policy Center at PUC-Rio.
- Long, Judith G. 2013. "Rethinking Olympic Infrastructure" in *City Transformations 2013: Rio de Janeiro*. London School of Economics, Cities Program, October.
- Long, Judith G. 2012. "Tour de France: A Bargain for Host Cities Amongst Mega Sports Events?" in A. Zimbalist and W. Maennig, eds., *International Handbook of the Economics of Sports Mega-Events*. New York and London: Edwin Elgar.
- Long, Judith G. 2012. "Introduction to the Symposium on Studio Pedagogy." *Journal of Planning Education and Research*. (Written as guest editor of the special issue on studio pedagogy.) Winter.
- Long, Judith G. 2012. "State of the Studio: Revisiting the Potential of Studio Pedagogy in US-based planning programs". *Journal of Planning Education and Research*. Winter.
- Nemeth, Jeremy and Judith G. Long. 2012. "Assessing Learning Outcomes in Studio Pedagogy" accepted by the *Journal of Planning Education and Research*. Winter.
- Long, Judith G. 2008. Review of "Olympic Cities: City Agendas, Planning, and the World's Games, 1896-2012." *Town Planning Review*, 2008.
- Zimbalist, A. and Judith G. Long. 2008. "Facility Finance: Measurement, Trends, and Analysis," Chapter 10 in *The Business of Sports*, Volume 3. Westport, CT: Praeger.
- Long, Judith G. 2007. "A Two-Venue Approach to Convention Facilities in New York City: Notes on an Analytic Framework." Working paper for the NY Regional Plan Association. January.
- Long, Judith G. 2007. "Professional Sport Stadiums: Do They Divert Public Funds From Critical Public Infrastructure?" *Testimony before the US Congressional Oversight and Government Reform Committee*. Washington, DC, October 10.
- Long, Judith G. 2007. *Transforming Federal Property Management: The Case for Public/Private Partnerships*. Washington, DC: IBM Center for Business and Government.
- Zimbalist, A. and Judith G. Long. 2006. "Facility Finance: Measurement, Trends, and Analysis." *International Journal of Sports Finance*, 1, 201-211.  
(\*Reprinted in *The Business of Sports*, Praeger, 2008)
- Long, Judith G. 2005. "Full Count: The Real Cost of Public Funding for Major League Sports Facilities". *Journal of Sports Economics*.
- Long, Judith G. 2004. "A History of Public Funding for Major League Sports Facilities, 1890 to 2001" *Center for Urban Policy Research, E.J. Bloustein School of Planning and Public Policy, Working Paper Series*.
- Long, Judith G. 2004.  
A series of working papers featuring public subsidy data for major league sports facilities:  
"Major League Baseball (MLB) Stadiums: Public Funding Data Series"  
"National Football League (NFL) Stadiums: Public Funding Data Series"  
"National Basketball Association (NBA) Arenas: Public Funding Data Series"  
"National Hockey League (NHL) Arenas: Public Funding Data Series"  
*Center for Urban Policy Research, E.J. Bloustein School of Planning and Public Policy, Working Paper Series*.

**VI. ACADEMIC CONFERENCES AND INVITED LECTURES** (*selected to 2015*)

- "The Fates of Former Major League Sports Facilities"*  
Association of Collegiate Schools of Planning (October 2015)  
\*Paper accepted, presentation cancelled due to family matter
- "Sports-Anchored Redevelopment Panel: New Sports Venues in Edmonton and Ottawa"*  
Panel moderator and discussant. (May 2015)  
Meeting of the National Executive Forum on Public-Private Partnerships,  
Calgary, Canada
- "A Century of Olympic Urbanisms"*  
American Association of Geographers Annual Conference (April 2015)  
\*Paper accepted, presentation cancelled due to family matter
- "A Century of Olympic Urbanisms"*  
Simon Fraser University, Canada (March 2015)  
Invited lecture to mark the 5<sup>th</sup> anniversary of the Vancouver 2010 Winter Olympics
- "Olympic Urbanism: Rome to Rio"*  
University of Michigan, Sport Management Program (January 2014)
- "Recalibrating Olympic Infrastructure"*  
Keynote address, Olympic Legacies: An International Conference on the Impacts of Mega-  
events on Cities, University of East London (September 2013)
- "Public-Private Partnerships for Major League Sports Facilities"*  
Harvard Alumni Association, Annual Meeting, Boston, MA (December 2012)
- "Academic Leadership and Faculty Planning for Tourism Planning and Development"*  
Hong Kong Polytechnic University,  
School of Hotel & Tourism Management Hong Kong (October 2012)
- "Tourism Infrastructure Now"*  
Keynote address, Asia Pacific Forum for Research in Tourism (May 2012)  
Hong Kong Polytechnic University, School of Hotel & Tourism Management
- "Tourism Infrastructure Now"*  
Sejong University, College of Hospitality and Tourism Management  
Seoul, Korea (May 2012)
- "Olympic Urbanism: Rome to Rio"*  
Radcliffe Institute for Advanced Studies, Cambridge, MA (April 2012)
- "Olympic Urbanism: Rome to Rio"*  
Harvard Alumni Association, Board Meeting (March 2012)
- "Olympic Legacies and Rio 2016"*  
David Rockefeller Center for Latin American Studies, Cambridge, MA (January 2012)
- "Curriculum Design for Tourism Planning and Development"*  
Aga Khan University, Nairobi, Kenya (February 2012)
- "Global Trends and Issues in Tourism Planning"*  
Aga Khan University, Nairobi, Kenya (October 2011)

- "A Survey of Approaches to Planning for the Olympic Games: Rio de Janeiro 2016"*  
Federal University of Rio de Janeiro, Brazil (January 2011)
- "Contemporary Debates in Studio Pedagogy III: Focus on Environmental Planning"*  
Session organizer and moderator,  
Association of Collegiate Schools of Planning, Milwaukee, MN (October 2010)
- "Contemporary Debates in Studio Pedagogy II: Focus on Learning Approaches and Outcomes"*  
Session organizer and moderator,  
Presented *"Assessing Learning Outcomes in Studio Courses: Goals, Objectives, and Performance Indicators"* with Jeremy Nemeth,  
Association of Collegiate Schools of Planning, Milwaukee, MN (October 2010)
- "The State of the Studio: Contemporary Debates in Studio Pedagogy"*  
Session organizer and moderator,  
Presented *"Studio Pedagogy: Revisiting Definitions, Histories, and Theories"*  
Association of Collegiate Schools of Planning, Crystal City, VA (October 2009)
- "Approaches to Planning for the Olympic Games"*  
Symposium in honor of the 50<sup>th</sup> Anniversary of the 1960 Rome Olympic Games,  
American Academy in Rome, Italy (October 2010)
- "Planning for the Olympic City: Rio de Janeiro 2016"*  
Panel Chair, David Rockefeller Center for Latin American Studies  
Harvard University (May 2010)
- "Planning Educators Respond: Climate Change"*  
Panelist with Amy Glassmeier, Elisabeth Hamin, and Anne Goodman  
Tufts University, School of Environmental Policy and Planning (March 2010)
- "Preparing Urban Planners and Urban Designers for Our Urban Age"*  
Panel Moderator: *"An International Perspective: Educating Planners and Urban Designers to Respond to a Rapidly (and Economically Unequally) Urbanizing World"*  
with panelists Stefano Boeri, Joan Fitzgerald and Rahul Mehrotra.  
Harvard Graduate School of Design, Cambridge, MA (November 2009)
- "The Planning and Design of Sports-Anchored Districts: The Boston Experience"*  
Association of Collegiate Schools of Planning (Chicago, July 2008)
- "Tourism Infrastructure and the Privatization Discourse"*  
Panelist with Christine Boyer, Hilary Ballon and Margaret Crawford.  
Cambridge Talks on Urban Infrastructure  
Harvard University, Cambridge, MA (April 2008)
- "The Future of Professional Education in Design"*  
Panelist with Monica Ponce deLeon, Richard Sommer, and Gary Hilderbrand.  
Harvard Graduate School of Design, Cambridge, MA (April 2008)
- "MetroFutures: Regional Planning is a Good Idea. How Does it Really Work?"*  
Panel moderator: GSD Dean Alan Altshuler, Kairos Shen, Chief planner of the BRA, and Marc Draisén, MAPC Executive Director  
Harvard Graduate School of Design, Cambridge, MA (March 2008)
- "Economic Development for New Mayors"*  
Moderated the panel: Boston Mayor Thomas Menino, Buffalo Mayor Byron Brown, and Youngstown, OH Mayor Jay Williams.  
Kennedy School of Government, New Mayors Institute, Cambridge, MA (November 2007)

- "Sports Facilities as Urban Development Catalysts: The Back Story Behind These Public-Private Partnerships"*  
Harvard Graduate School of Design, Cambridge, MA (February 2006)
- "Sports and Tourism Infrastructure as Economic Development Catalysts"*  
Big City Planners Institute,  
Lincoln Institute for Land Policy, Cambridge, MA (February 2006)
- "Transforming Federal Property Management: The Case for Public-Private Partnerships"*  
Association of Collegiate Schools of Planning, Kansas City, MO (October 2005)
- "Full Count: The Real Cost of Public Funding for Major League Sports Facilities"*  
University of Richmond, Jepson School of Leadership (September 2005)
- "Sports-Anchored Urban Redevelopment: Major League Sports Facilities and Community Development"*  
University of Richmond, Jepson School of Leadership (September 2005)
- "Full Count: The Real Cost of Public Funding for Major League Sports Facilities"*  
University of Massachusetts, Amherst, MA (April 2004)
- "Planning's Core Curriculum: A Return to Physical Planning"*  
University of Massachusetts, Amherst, MA (April 2004)
- "Full Count: The Real Cost of Public Funding for Major League Sports Facilities"*  
Harvard Kennedy School of Government, Taubman Center, Cambridge, MA (April 2002)
- "Full Count: The Real Cost of Public Funding for Major League Sports Facilities, and Why Some Cities Pay More to Play"*  
Rutgers University, E. J. Bloustein School of Public Policy (December 2001)
- "Full Count: The Real Cost of Public Funding for Major League Sports Facilities, and Why Some Cities Pay More to Play"*  
Association of Collegiate Schools of Planning, Baltimore (October 2001)

## **VII. MEDIA COVERAGE (selected to 2015)**

- "How taxpayers keep the NFL rich."*  
The Atlantic Monthly, December 8, 2015.
- "Infrastructure support for Braves stadium will cost millions."*  
Atlanta Journal Constitution, November 14, 2015.
- "The never-ending stadium boondoggle."*  
The Atlantic Monthly's CityLab, September 10, 2015.
- "Bringing baseball back to Montreal: pros and cons."*  
Montreal Gazette, July 28, 2015.
- "The losing game of publicly financed sports venues."*  
The Globe and Mail, July 17, 2015.
- "New stadiums cost more than money."*  
Napa Valley Register, July 29, 2015.
- "San Diego may do better without the NFL."*  
San Diego Union Tribune, July 4, 2015.
- "Chargers, Raiders shared stadium one step closer to actually happening."*  
Las Vegas Review-Journal, March 21, 2015.
- "San Diego is about to get hosed by the Chargers and the NFL."*  
MarketWatch. May 22, 2015.

*"Football's LA trick play: The San Diego Chargers well-worn strategy."*  
 New York Times, February 20, 2015.

*"Shared Raiders, Chargers Stadium in Los Angeles would be good for NFL."*  
 Bleacher Report, February 20, 2015.

*"In San Francisco, an arena emerges with no public subsidy."*  
 Milwaukee News. February 7, 2015.

*"You should watch the Super Bowl. You're paying for it."*  
 Economics21, January 29, 2015.

*"St. Louis should pay \$0 for the NFL's Rams."*  
 MarketWatch. January 9, 2015

*"Super Bowl Stadiums: Big Win or Big Loss?"*  
 Bloomberg, January 30, 2014.

*"Cost to Keep the Home Team May Not Be Worth It"*  
 NPR, Interviewed for *All Things Considered*, aired December 20, 2013  
 With companion piece on website, with additional information.

*"Do Cities Gain from Subsidizing Sports Teams?"*  
 Aljazeera America, August 21, 2013.

*"Motor City Hustle"*  
 Boston Globe, July 31, 2013

*"Minneapolis Vikings Dome Subsidy Blocked by Taxpayer Wrath"*  
 Bloomberg Businessweek, February 29, 2012

*"As Super Bowl Shows: Build Stadiums for Love and Not Money"*  
 Bloomberg.com, February 3, 2012

*"Stop the Subsidy-Sucking Sports Stadiums"*  
 The Nation, August 5, 2011

*"NBA Losses Justify Player Pay Cuts? Open the Books and Show Us."*  
 CBS Sports, July 13, 2011

*"A Stadium's Costly Legacy Throws Taxpayers for a Loss."*  
 Wall Street Journal, July 12, 2011

*Midmorning*, Minnesota Public Radio  
 Discussed funding for proposed new Vikings stadium, aired February 2, 2011

*"The NFL Plays, the Public Pays"*  
 New York Times, September 8, 2010

*"Stadium Idea Looks Like a Loser"*  
 Atlanta Journal-Constitution, October 18, 2009

*"Taxpayers Can't Spring for new Falcons Stadium"*  
 Atlanta Journal-Constitution, October 16, 2009

*"It's Showtime for King's Arena"*  
 Sacramento Journal, February 20, 2009

*"Newark Spent \$2M in OT at New Arena"*  
 Newark Star-Ledger, August 10, 2008

*"Welfare Kings"*  
 World Magazine, October 13, 2007

*"Public Stadium Funding Under Fire",*  
 Dubuque Telegraph Herald, October 11, 2007

*"Advocates Question Public Funding for Professional Sports Stadiums"*  
 USA Today, October 10, 2007

*"Today's Events in Washington: Oversight and Government Reform"*  
 The Frontrunner, October 10, 2007

*"Officials Criticize Funding for Stadiums"*  
 Associated Press Online, October 10, 2007

*"Professional Sports Stadiums: Do They Divert Public Funds from Critical Public Infrastructure"*  
 Congressional Documents and Publications, October 9, 2007

*"Longbombs"*  
 The Deal, July 11, 2005

*"Bloomberg's Gift Horse"*  
 The Village Voice (New York), November 22, 2005

*"How Much is that Stadium in the Window?"*  
 Baseball Prospectus, November 8, 2005

*"A Queen's Ransom"*  
 The Village Voice, June 7, 2005

*"DC Stadium Costs Prove a Moving Target"*  
 The Washington Times, May 9, 2004

## **VIII. RESEARCH AFFILIATIONS AND ACADEMIC SERVICE**

### **RESEARCH AFFILIATIONS**

Aga Khan University, Steering Committee  
 Graduate School of Tourism and Hospitality, West Africa campus (2011-present)

Boston Area Inter-University Research Initiative (BARI), Faculty Advisory Committee  
 Harvard University (2012-present)

Brazil Working Group, Steering Committee  
 Harvard Graduate School of Design (2010-2014)

David Rockefeller Center for Latin American Studies, Faculty Advisory Committee  
 Harvard University (2009-2014)

Humphrey Fellowship Program, Faculty Associate  
 Rutgers University (2002-2005)

Loeb Fellowship Program, Faculty Associate  
 Harvard Graduate School of Design (2006-present)

National Executive Forum on Public-Private Partnerships, Academic Advisor  
 Canada (2013-present)

Rappaport Institute for Greater Boston, Faculty Associate  
 Harvard Kennedy School (2008-2012)

Taubman Center for State and Local Government, Faculty Associate  
 Harvard University (2007-2010)

Weatherhead Center for International Affairs, Faculty Associate  
 Harvard University (2012-2014)

Zofnass Program on Sustainable Infrastructure, Academic Advisor  
 Harvard Graduate School of Design (2011-2012)

## ACADEMIC SERVICE

### University of Michigan

- Executive Committee, School of Kinesiology (2015-present)
- Faculty Ombudsman, School of Kinesiology (2015-present)
- SACUA Rules, Regulations and Policies Committee (2015-present)
- Tenure and Promotion Outside Reviewer, Architecture and Urban Planning (2015-present)
- Advisor, Doctoral Students

### Association of Collegiate Schools of Planning (ACSP)

- Barclay Gibbs Jones Dissertation Award, Committee Member (2013-present)

### American Institute of Certified Planners (AICP)

- National Ethics Committee, Member (2009-2012)

### Harvard Graduate School of Design

- Committee on Joint Degree in Urban Planning and Public Administration (2011)
- Committee on Joint Degree in Urban Planning and Urban Design (2011-present)
- Director of the Master in Urban Planning Degree Program (2008-2011)
- Doctor of Design (DDes) Admissions Committee (2008-2012)
- Doctor of Design (DDes) Steering Committee (2008-2012)
- Faculty thesis advisor,
  - MUP program, DDes program, PhD program, Harvard College undergraduate thesis, and Harvard Kennedy School PAE exercise
- GSD Exhibitions Committee (2008-2012)
- GSD Student Affairs Committee (2008-2011)
- Master in Urban Planning Admissions Committee (2006-present)
- Various GSD search committees (2006-present)

### Rutgers University

- Curriculum Review Committee, Undergraduate Programs (2002-2005)
- Doctoral Program Steering Committee (2002-2005)
- Doctoral Comprehensive Examination Supervisor, Physical Planning (2002-2005)
- Various search committees (2002-2005)

## EDITORSHIPS, EDITORIAL BOARDS AND REVIEWS

### Editorial Board Member,

- Annals of Tourism Research (2011-present)
- Journal of Cultural Heritage Management and Sustainable Development (2010-present)

### Ad hoc Reviewer (*selected*)

- Journal of the American Planning Association
- Journal of Environment and Planning A
- Journal of Planning Education and Research
- Journal of Planning Theory
- Journal of Sports and Economics
- Journal of Urban Affairs
- International Journal of Sports Finance
- Town Planning Review

### US Department of Housing and Urban Development, Reviewer

- Doctoral Dissertation Research Grant Program (2005-present)

## **IX. TEACHING**

Courses taught at the University of Michigan, Sport Management Program  
Sports Finance, Undergraduate Lecture (2014-present)

Courses taught at Harvard University, Graduate School of Design  
Core Urban Planning Studio, Studio (2005–present)  
Introduction to Local Economic Development, Lecture (2013–present)  
Tourism Planning and Economic Development, Lecture (2013-present)  
Planning and Delivery of Infrastructure Mega-Projects, Lecture (planned for 2014)  
Core Urban Planning Workshop, Workshop (2010-12)  
Techniques of Physical Planning, Workshop (2005-09)  
Analytic Methods of Urban Planning, Lecture (2006-10)  
Doctoral Research Methods, Seminar (2011)  
Olympic Infrastructure I: Summer Games, Seminar (2009-11)  
Olympic Infrastructure II: Winter Games, Seminar (2010-11)  
Olympic Urbanism: Planning for Rio 2016, Lecture (2010-11)

Courses taught at Rutgers University, Bloustein School of Planning and Public Policy  
Urban Redevelopment, Graduate Lecture (2002-05)  
History and Theory of Urban Planning, Graduate Lecture (2002-05)  
Methods of Real Estate Analysis, Graduate Lecture/Workshop (2002-05)  
Introduction to Urban Studies, Undergraduate Lecture (2002-05)

## **X. PROFESSIONAL CITY PLANNING EXPERIENCE *(Abridged)***

### **POSITIONS HELD**

Senior Planner, Planning Department, Brampton, Ontario, Canada (1990-96)  
*Projects:* General Comprehensive Plan, Downtown Redevelopment Plan, Urban Design and Historic Preservation Strategy, Historic Building Inventory and District Plans, City-wide GIS Base Model

Historic Preservation Researcher, Planning Department, Markham, Ontario, Canada (1989-90)  
*Projects:* Historic Building Inventory, Historic District Plans, Technical Restoration Guidelines

### **PROFESSIONAL PROJECTS *(Selected)***

*City of Brampton Official Plan* (1994) co-authored with the Planning Department staff, Brampton, Ontario, Canada, with consultant services.  
*Working with a team, compiled and edited a new 30-year comprehensive plan, based on four years of technical study including demographic, market, and infrastructure capacity projections, considered in the context of physical geography.*

*Brampton Central Commercial Corridor Secondary Plan (1993)* co-authored with John Corbett, Hotson Bakker Architects, DS-Lea Associates, Hough Stansbury + Woodland Ltd., Design Vision

*Working with a team, prepared and implemented a major redevelopment plan for the downtown district, facilitating its transition from suburban to urban scale. Major initiatives included intensifying commercial and residential land uses around selected transportation nodes, and revision to the local development impact fee schedule to stimulate investment.*

*Brampton Civic Center Demonstration Plan (1993)* co-authored with John Corbett, Hotson Bakker Architects, Brampton, Ontario, Canada.

*Working with a team, facilitated production of a demonstration project for the new downtown plan whereby a suburban node comprised of government offices, a major highway interchange, and a regional shopping center was transformed by introducing a publicly developed hotel, convention and recreation center, and privately developed medium density housing around the periphery of the mall parking lot.*

*Urban Design Management Strategy (1993)* Brampton, Ontario, Canada.

*Working with a team, developed a district-by-district urban design management strategy for the city.*

*GIS Base Model (1992)* Brampton, Ontario, Canada, with Design Vision, Inc.

*Working with a team, supervised development of the first GIS-compatible, 3-dimensional base model of an entire city in Canada, for use in the long-range planning and development review processes.*

*The Churchville Heritage Conservation District Plan (1990)* co-authored with Polymath and Thaumaturge Consultants Inc., Ontario, Canada.

*Working with a team, supervised the district plan preparation and implementation process, including resource inventory, boundary definition, design guidelines, public review, and testimony to the Ontario Municipal Board.*

*Markham Inventory of Heritage Buildings (1990)* co-authored with Regan Hutcheson and Dorie Billick, Markham, Ontario, Canada.

*Working with a team, conducted field research and photo documentation of over 1,000 potential heritage buildings within town boundaries. Assisted with evaluation and classification, and identification of provincial designation and district priorities.*

*Handbook for Evaluating Heritage Resources in the Town of Markham (1989)* co-authored with Regan Hutcheson and Dorie Billick, Markham, Ontario, Canada.

*Working with a team, prepared evaluation guidelines in aid of provincial designation process, complete with scoring system taking into account historical, architectural, archeological and contextual significance.*